

Executive Summary

Opportunity

Problem & Solution

Problem Worth Solving

Freedmen's CHWs will provide community health workers, health navigators, and peer support workers to medical and behavioral health providers across the Mid-Atlantic States. The key services provided by Freedmen's CHWs community care hub includes the following specialty services:

- Community Health Integration (CHI)
- Principal Illness Navigation (PIN)
- Principal Illness Navigation-Peer Support (PINPS)
- Collaborative Care Management (CoCM)

Health Promotion and Health Prevention Services

- Health Behavior Assessment and Intervention (HBAI)
- Diabetes Prevention Program (DPP)
- Diabetes Self-Management Education and Supports (DSMES)
- Medical Nutrition Therapy (MNT)

Freedmen's CHWs will deploy staff to implement the following targeted interventions:

- Interventions to address health-related social needs
- Health navigation services
- Peer support for behavioral health and substance use disorders

Freedmen's CHWs operates as a multi-state community care hub. As a community care hub, multiple community-based organizations provide services to healthcare providers through contracts with the Freedmen's CHWs contracts.

The interventions are targeting the persons with the following needs:

- Health-Related Social Needs

- Serious, high-risk conditions that require navigation and health education.
- Peer Support services to address behavioral health and substance disorders.
- Disease Health Promotion and Health Prevention Services

Our Solution

Freedmen's CHWs. will provide a marketplace of Community Health Workers, Health Navigators, and Peer Support Workers that provide specialty services to address the needs of persons that are negatively impacted by health-related social needs, require health navigation, or peer support services. Multiple CBOs that have staff to address identified needs work as a contributor to the Freedmen's CHWs community care hub. Freedmen's CHWs as a corporate entity services as a community care hub which provides the following value-added benefits to healthcare providers and partnering CBOs:

Single source of contracting and contract compliance

Healthcare-compliant IT systems supporting CBO contracting with healthcare.

Source of trained CHWs, Health navigators, and Peer Support Workers with specialized expertise in addressing unique needs of priority populations

Turn-key solution that includes the following key services:

- Marketplace of specialty trained staff from CBOs
- Process to verify CHW training,
- CHW supervision using licensed personnel,
- Continuous quality improvement,
- Single source of referral,
- Referral management,
- Z-Code reporting, and
- Outcome reporting (closed loop).

Target Market

As the entire U.S. health system moves to value-based payment contracting, providers are increasingly moving towards risk-based contracts that render payment based on the ability of the provider to improve clinical outcomes and reduce total cost of care, providers are realizing the impact of health-related social

needs and behavior as key drivers of health outcomes. As a result, interventions to elicit behavior change and address health-related social needs are vitally important.

Freedmen's CHWs will provide a new service that specializes in addressing health-related social needs and providing health promotion programs as a turn-key specialty service to address the needs of high-risk populations.

The data shows that 80% of health outcomes are directly related to social drivers of health (SDOH). Freedmen's Health will address the social drivers of health that directly impact health outcomes for priority populations.

The Freedmen's Health CHWs business model is crafted based on the 2023 HHS Call to Action Addressing Health-Related Social Needs in Communities Across the Nation. The Call to Action identifies Community Care Hubs as one of the key solutions to address this identified need.

Competition

Current Alternatives

Many tech-enabled solutions are creating pathways to facilitate referrals to community-based organizations from providers that are screening patients for health-related social needs. Some of the leading interventions to facilitate referrals to community-based organizations include Unite Us and FindHelp. These technology solutions provide a new way to integrate community-based organization referrals into the healthcare delivery system. However, these solutions do not have a turnkey solution to manage the direct delivery of services to screen and address health-related social needs and deploy evidence-based health promotion programs to fully resolved identified needs. Freedmen's Health CHWs provides a full turnkey solution that incorporates technology and clinical oversight to support a network of Community-Based Organizations to deploy interventions as a turnkey solution that includes supervision and oversight with clinicians that are able to drive reimbursement to sustain the CBO infrastructure needed to deploy solutions to meet consumer needs.

Our Advantages

Freedmen's Health CHWs provides a full turnkey solution to deploy a range of community interventions through a network of trusted community-based organizations. Freedmen's Health CHWs has a HITRUST certified EMR, a team of physicians, nurse practitioners, nurses, clinical social workers, and registered dietitians that provide clinical oversight to staff provided by community-based organizations that have trained staff to deploy health-related social needs and evidence-based health promotion programs. Freedmen's Health CHWs leverages this clinical team to support completing comprehensive screening of health promotion and health-related social needs, person-centered planning, deploying targeted interventions, and continuous quality improvement to ensure that expected outcomes are achieved.

As a specialty care provider, Freedmen's Health CHWs provides a turnkey solution to support the deployment of targeted interventions provided by trusted community-based organizations. If local CBOs lack capacity, Freedmen's CHWs provides capacity building support and staff augmentation to meet local contract performance demands to address HRSNs and meet the health promotion needs of the target market.

Freedmen's Health CHWs provides a turnkey solution that is superior to a tech-driven solution and staff augmentation to drive revenue to sustain CBOs entering the healthcare space to address needs in their community.

Execution

Marketing & Sales

Marketing Plan

The primary marketing strategy is to partner with local community-based organizations and healthcare providers transitioning to value-based contracting to screen and identify persons that require interventions to address health-related social needs or health promotion activities. We will develop integrated referral processes to facilitate referrals to the Freedmen's Health CHWs network of CBOs. In addition, Freedmen's Health CHWs will conduct direct-to-consumer marketing that is tailored to each defined market. The healthcare provider and direct-to-consumer marketing will focus on increasing awareness of health disparities in a local market, highlighting the impact of HRSNs, and promote the need to use a "No Wrong Door" approach to deploying hyperlocal solutions to the needs of the local community.

Sales Plan

Operations

Locations & Facilities

Freedmen's Health CHWs has a headquarters location in Washington, DC. The Freedmen's facility has the following address:

811 L Street, SE

Washington, DC 20003

Technology

Freedmen's Health CHWs has a HITRUST certified EMR solution by the name of AthenaHealth. Each market will have a separate division within the AthenaHealth IT system. The deployment of the separate system in AthenaHealth creates a firewall between each market to support implementation and adoption of a HIPAA compliant, and certified Electronic Medical Record system to facilitate CBOs to immediately adopt technology solutions that help implement solutions to address needs in the local market.

Equipment & Tools

Freedmen's Health CHWs a cloud-based, certified EMR solution that is specifically deployed to support CBO networks to fully integrate with healthcare providers to deliver a turnkey solution serving persons with health-related social needs with targeted interventions and evidence-based health promotion programs.

Milestones & Metrics

Milestones Table

Key Metrics

Company

Overview

Freedmen's Health CHWs is a community-benefit corporation serving Community Care Hubs and networks of CBOs in the MidAtlantic States.

Team

Management Team

Advisors

Financial Plan

Forecast

Key Assumptions

Each market will start with a minimum base of 100 patients.

Each CHW will be expected to meet a 60% production minimum.

- 60% of CHW paid time must be spent doing billable services
- 40% of CHW paid time can be spent doing outreach and community engagement that is not billable time.

There will be a 10% administrative fee for revenue cycle management.

After the 10% administrative fee, the remaining funding for CBO interventions will be returned to the CBO.

The projections will be based on 100% collections.

- 95% of all persons, enrolled in Original Medicare, have a secondary policy, per Kaiser Family Foundation national data.

Projections will be based on the National Medicare rate.

- The assumptions do not factor in expected rate increases in subsequent years.

There will be one supervisor for every 10 CHWs.

The CHW Supervisors will be paid a rate of \$35/hour.

- Supervisors are not providing billable services (100% Overhead expense).

CHWs will be paid at \$25/hour

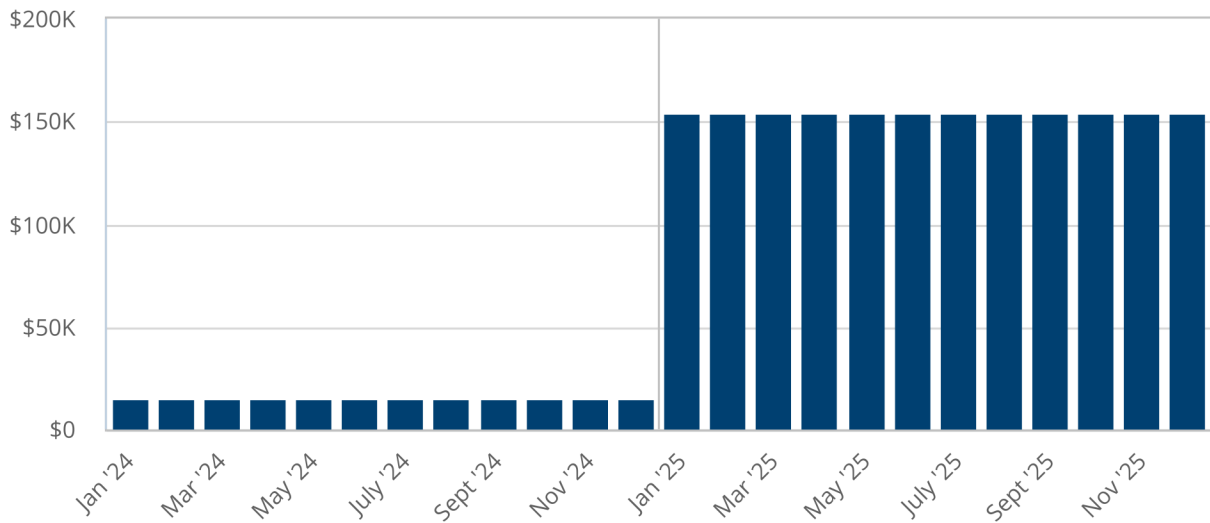
There will be a 2% salary increase per year for COLA.

The fringe will be set at 35%.

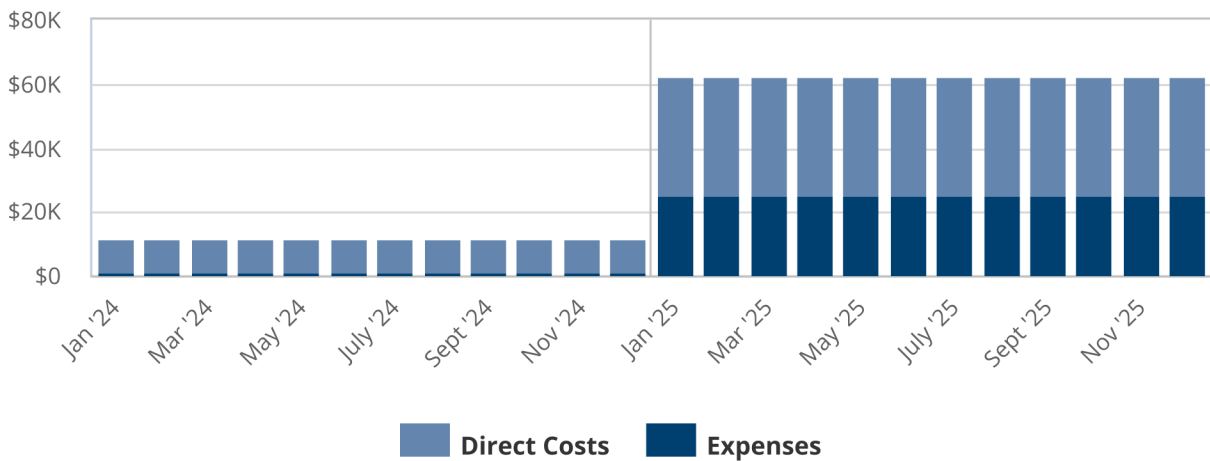
Labor force by year (FTEs)

- Year 1: 0.5 Supervisor, 2 CHWs
- Year 2: 2 CHW Supervisors, 20 CHWs
- Year 3: 20 Supervisors, 200 CHWs

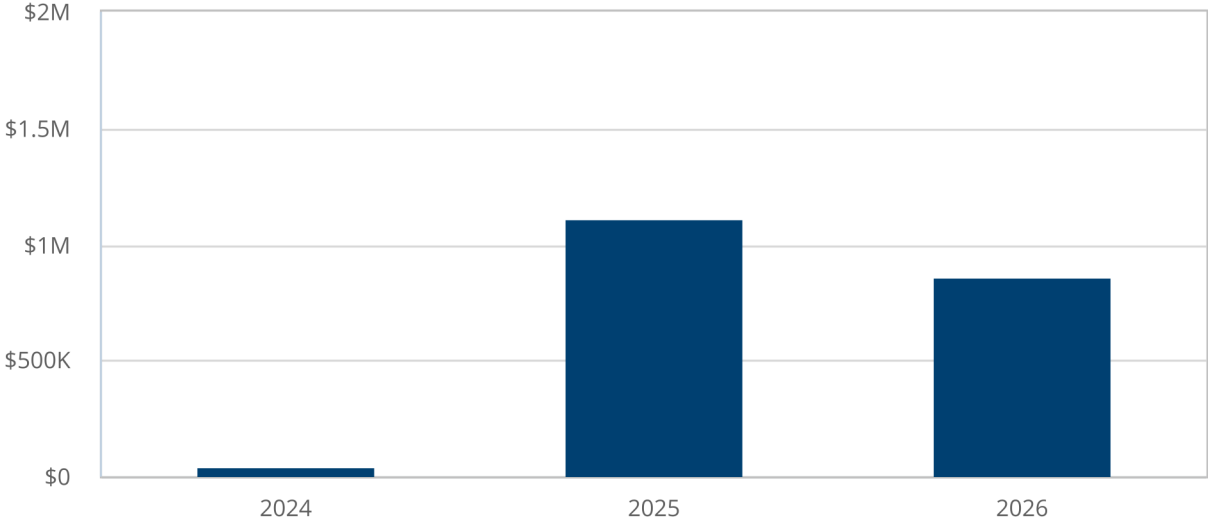
Revenue by Month



Expenses by Month



Net Profit (or Loss) by Year



Financing

Use of Funds

Sources of Funds

Statements

Projected Profit and Loss

	2024	2025	2026
Revenue	\$185,610	\$1,856,102	\$3,712,205
Direct Costs	\$129,472	\$445,176	\$2,401,093
Gross Margin	\$56,139	\$1,410,926	\$1,311,112
Gross Margin %	30%	76%	35%
Operating Expenses			
Travel Stipend@\$100/CHW	\$2,400	\$24,000	\$240,000
Total Operating Expenses	\$2,400	\$24,000	\$240,000
Operating Income	\$53,739	\$1,386,926	\$1,071,112
Interest Incurred			
Depreciation and Amortization			
Gain or Loss from Sale of Assets			
Income Taxes	\$10,748	\$277,385	\$214,222
Total Expenses	\$142,620	\$746,561	\$2,855,315
Net Profit	\$42,991	\$1,109,541	\$856,890
Net Profit / Sales	23%	60%	23%

Projected Balance Sheet

	2024	2025	2026
Cash	\$54,958	\$1,314,684	\$2,248,587
Accounts Receivable	\$0	\$0	\$0
Inventory			
Other Current Assets			
Total Current Assets	\$54,958	\$1,314,684	\$2,248,587
Long-Term Assets			
Accumulated Depreciation			
Total Long-Term Assets			
Total Assets	\$54,958	\$1,314,684	\$2,248,587
Accounts Payable	\$0	\$0	\$0
Income Taxes Payable	\$2,687	\$69,346	\$53,555
Sales Taxes Payable	\$9,280	\$92,806	\$185,610
Short-Term Debt			
Prepaid Revenue			
Total Current Liabilities	\$11,967	\$162,152	\$239,165
Long-Term Debt			
Long-Term Liabilities			
Total Liabilities	\$11,967	\$162,152	\$239,165
Paid-In Capital			
Retained Earnings		\$42,991	\$1,152,532
Earnings	\$42,991	\$1,109,541	\$856,890
Total Owner's Equity	\$42,991	\$1,152,532	\$2,009,422
Total Liabilities & Equity	\$54,958	\$1,314,684	\$2,248,587

Projected Cash Flow Statement

	2024	2025	2026
Net Cash Flow from Operations			
Net Profit	\$42,991	\$1,109,541	\$856,890
Depreciation & Amortization			
Change in Accounts Receivable	\$0	\$0	\$0
Change in Inventory			
Change in Accounts Payable	\$0	\$0	\$0
Change in Income Tax Payable	\$2,687	\$66,659	(\$15,791)
Change in Sales Tax Payable	\$9,280	\$83,526	\$92,804
Change in Prepaid Revenue			
Net Cash Flow from Operations	\$54,958	\$1,259,726	\$933,903
Investing & Financing			
Assets Purchased or Sold			
Net Cash from Investing			
Investments Received			
Dividends & Distributions			
Change in Short-Term Debt			
Change in Long-Term Debt			
Net Cash from Financing			
Cash at Beginning of Period	\$0	\$54,958	\$1,314,684
Net Change in Cash	\$54,958	\$1,259,726	\$933,903
Cash at End of Period	\$54,958	\$1,314,684	\$2,248,587

Appendix A. Profit and Loss Statement (With Monthly Detail)

2024	Jan '24	Feb '24	Mar '24	Apr '24	May '24	June '24	July '24	Aug '24	Sept '24	Oct '24	Nov '24	Dec '24
Total Revenue	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468	\$15,468
Total Direct Costs	\$10,789	\$10,789	\$10,789	\$10,789	\$10,789	\$10,789	\$10,789	\$10,789	\$10,790	\$10,790	\$10,790	\$10,790
Gross Margin	\$4,679	\$4,679	\$4,679	\$4,679	\$4,679	\$4,679	\$4,679	\$4,679	\$4,677	\$4,677	\$4,677	\$4,677
Gross Margin %	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%
Operating Expenses												
Travel Stipend@\$100/CHW	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200
Total Operating Expenses	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200
Operating Income	\$4,479	\$4,479	\$4,479	\$4,479	\$4,479	\$4,479	\$4,479	\$4,479	\$4,477	\$4,477	\$4,477	\$4,477
Interest Incurred												
Depreciation and Amortization												
Gain or Loss from Sale of Assets												
Income Taxes	\$896	\$895	\$896	\$896	\$896	\$895	\$896	\$896	\$895	\$896	\$895	\$896
Total Expenses	\$11,885	\$11,884	\$11,885	\$11,885	\$11,885	\$11,884	\$11,885	\$11,885	\$11,885	\$11,886	\$11,885	\$11,886
Net Profit	\$3,583	\$3,584	\$3,583	\$3,583	\$3,583	\$3,584	\$3,583	\$3,583	\$3,582	\$3,581	\$3,582	\$3,581
Net Profit / Sales	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%

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2025	Jan '25	Feb '25	Mar '25	Apr '25	May '25	June '25	July '25	Aug '25	Sept '25	Oct '25	Nov '25	Dec '25
Total Revenue	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675	\$154,675
Total Direct Costs	\$37,097	\$37,097	\$37,097	\$37,097	\$37,097	\$37,099	\$37,099	\$37,099	\$37,099	\$37,099	\$37,099	\$37,099
Gross Margin	\$117,578	\$117,578	\$117,578	\$117,578	\$117,578	\$117,577	\$117,577	\$117,577	\$117,577	\$117,577	\$117,577	\$117,577
Gross Margin %	76%	76%	76%	76%	76%	76%	76%	76%	76%	76%	76%	76%
Operating Expenses												
Travel Stipend@\$100/CHW	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Total Operating Expenses	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Operating Income	\$115,578	\$115,578	\$115,578	\$115,578	\$115,578	\$115,577	\$115,577	\$115,577	\$115,577	\$115,577	\$115,577	\$115,577
Interest Incurred												
Depreciation and Amortization												
Gain or Loss from Sale of Assets												
Income Taxes	\$23,115	\$23,116	\$23,116	\$23,115	\$23,116	\$23,115	\$23,115	\$23,116	\$23,115	\$23,115	\$23,116	\$23,115
Total Expenses	\$62,212	\$62,213	\$62,213	\$62,212	\$62,213	\$62,214	\$62,214	\$62,215	\$62,214	\$62,214	\$62,215	\$62,214
Net Profit	\$92,463	\$92,462	\$92,462	\$92,463	\$92,462	\$92,462	\$92,462	\$92,461	\$92,462	\$92,462	\$92,461	\$92,462
Net Profit / Sales	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%

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	2024	2025	2026
Total Revenue	\$185,610	\$1,856,102	\$3,712,205
Total Direct Costs	\$129,472	\$445,176	\$2,401,093
Gross Margin	\$56,139	\$1,410,926	\$1,311,112
Gross Margin %	30%	76%	35%
Operating Expenses			
Travel Stipend@\$100/CHW	\$2,400	\$24,000	\$240,000
Total Operating Expenses	\$2,400	\$24,000	\$240,000
Operating Income	\$53,739	\$1,386,926	\$1,071,112
Interest Incurred			
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Income Taxes	\$10,748	\$277,385	\$214,222
Total Expenses	\$142,620	\$746,561	\$2,855,315
Net Profit	\$42,991	\$1,109,541	\$856,890
Net Profit / Sales	23%	60%	23%

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Appendix B. Balance Sheet (With Monthly Detail)

2024	Jan '24	Feb '24	Mar '24	Apr '24	May '24	June '24	July '24	Aug '24	Sept '24	Oct '24	Nov '24	Dec '24
Cash	\$7,573	\$15,144	\$22,717	\$18,321	\$25,893	\$33,465	\$29,071	\$36,642	\$44,214	\$39,816	\$47,387	\$54,958
Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inventory												
Other Current Assets												
Total Current Assets	\$7,573	\$15,144	\$22,717	\$18,321	\$25,893	\$33,465	\$29,071	\$36,642	\$44,214	\$39,816	\$47,387	\$54,958
Long-Term Assets												
Accumulated Depreciation												
Total Long-Term Assets												
Total Assets	\$7,573	\$15,144	\$22,717	\$18,321	\$25,893	\$33,465	\$29,071	\$36,642	\$44,214	\$39,816	\$47,387	\$54,958
Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Taxes Payable	\$896	\$1,791	\$2,687	\$896	\$1,792	\$2,687	\$896	\$1,792	\$2,687	\$896	\$1,791	\$2,687
Sales Taxes Payable	\$3,094	\$6,187	\$9,281	\$3,093	\$6,187	\$9,280	\$3,094	\$6,187	\$9,281	\$3,093	\$6,187	\$9,280
Short-Term Debt												
Prepaid Revenue												
Total Current Liabilities	\$3,990	\$7,978	\$11,968	\$3,989	\$7,979	\$11,967	\$3,990	\$7,979	\$11,968	\$3,989	\$7,978	\$11,967
Long-Term Debt												
Long-Term Liabilities												
Total Liabilities	\$3,990	\$7,978	\$11,968	\$3,989	\$7,979	\$11,967	\$3,990	\$7,979	\$11,968	\$3,989	\$7,978	\$11,967

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Paid-In Capital												
Retained Earnings												
Earnings	\$3,583	\$7,166	\$10,749	\$14,332	\$17,914	\$21,498	\$25,081	\$28,663	\$32,246	\$35,827	\$39,409	\$42,991
Total Owner's Equity	\$3,583	\$7,166	\$10,749	\$14,332	\$17,914	\$21,498	\$25,081	\$28,663	\$32,246	\$35,827	\$39,409	\$42,991
Total Liabilities & Equity	\$7,573	\$15,144	\$22,717	\$18,321	\$25,893	\$33,465	\$29,071	\$36,642	\$44,214	\$39,816	\$47,387	\$54,958

2025	Jan '25	Feb '25	Mar '25	Apr '25	May '25	June '25	July '25	Aug '25	Sept '25	Oct '25	Nov '25	Dec '25
Cash	\$192,191	\$338,704	\$482,530	\$466,891	\$613,404	\$759,915	\$744,276	\$890,787	\$1,037,299	\$1,021,660	\$1,168,171	\$1,314,684
Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inventory												
Other Current Assets												
Total Current Assets	\$192,191	\$338,704	\$482,530	\$466,891	\$613,404	\$759,915	\$744,276	\$890,787	\$1,037,299	\$1,021,660	\$1,168,171	\$1,314,684
Long-Term Assets												
Accumulated Depreciation												
Total Long-Term Assets												
Total Assets	\$192,191	\$338,704	\$482,530	\$466,891	\$613,404	\$759,915	\$744,276	\$890,787	\$1,037,299	\$1,021,660	\$1,168,171	\$1,314,684
Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Taxes Payable	\$25,802	\$48,918	\$69,347	\$23,115	\$46,231	\$69,346	\$23,115	\$46,231	\$69,346	\$23,115	\$46,231	\$69,346
Sales Taxes Payable	\$30,935	\$61,870	\$92,805	\$30,935	\$61,870	\$92,805	\$30,935	\$61,870	\$92,805	\$30,935	\$61,870	\$92,806
Short-Term Debt												
Prepaid Revenue												
Total Current Liabilities	\$56,737	\$110,788	\$162,152	\$54,050	\$108,101	\$162,151	\$54,050	\$108,101	\$162,151	\$54,050	\$108,101	\$162,152
Long-Term Debt												
Long-Term Liabilities												
Total Liabilities	\$56,737	\$110,788	\$162,152	\$54,050	\$108,101	\$162,151	\$54,050	\$108,101	\$162,151	\$54,050	\$108,101	\$162,152

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Paid-In Capital												
Retained Earnings	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991	\$42,991
Earnings	\$92,463	\$184,925	\$277,387	\$369,850	\$462,312	\$554,774	\$647,235	\$739,696	\$832,157	\$924,619	\$1,017,080	\$1,109,541
Total Owner's Equity	\$135,454	\$227,916	\$320,378	\$412,841	\$505,303	\$597,764	\$690,226	\$782,686	\$875,148	\$967,610	\$1,060,070	\$1,152,532
Total Liabilities & Equity	\$192,191	\$338,704	\$482,530	\$466,891	\$613,404	\$759,915	\$744,276	\$890,787	\$1,037,299	\$1,021,660	\$1,168,171	\$1,314,684

	2024	2025	2026
Cash	\$54,958	\$1,314,684	\$2,248,587
Accounts Receivable	\$0	\$0	\$0
Inventory			
Other Current Assets			
Total Current Assets	\$54,958	\$1,314,684	\$2,248,587
Long-Term Assets			
Accumulated Depreciation			
Total Long-Term Assets			
Total Assets	\$54,958	\$1,314,684	\$2,248,587
Accounts Payable	\$0	\$0	\$0
Income Taxes Payable	\$2,687	\$69,346	\$53,555
Sales Taxes Payable	\$9,280	\$92,806	\$185,610
Short-Term Debt			
Prepaid Revenue			
Total Current Liabilities	\$11,967	\$162,152	\$239,165
Long-Term Debt			
Long-Term Liabilities			
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Paid-In Capital			
Retained Earnings		\$42,991	\$1,152,532
Earnings	\$42,991	\$1,109,541	\$856,890
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Total Liabilities & Equity	\$54,958	\$1,314,684	\$2,248,587

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Appendix C.Cash Flow Statement (With Monthly Detail)

2024	Jan '24	Feb '24	Mar '24	Apr '24	May '24	June '24	July '24	Aug '24	Sept '24	Oct '24	Nov '24	Dec '24
Net Cash Flow from Operations												
Net Profit	\$3,583	\$3,584	\$3,583	\$3,583	\$3,583	\$3,584	\$3,583	\$3,583	\$3,582	\$3,581	\$3,582	\$3,581
Depreciation & Amortization												
Change in Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Inventory												
Change in Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Income Tax Payable	\$896	\$895	\$896	(\$1,791)	\$896	\$895	(\$1,791)	\$896	\$895	(\$1,791)	\$895	\$896
Change in Sales Tax Payable	\$3,094	\$3,093	\$3,094	(\$6,188)	\$3,094	\$3,093	(\$6,186)	\$3,093	\$3,094	(\$6,188)	\$3,094	\$3,093
Change in Prepaid Revenue												
Net Cash Flow from Operations	\$7,573	\$7,572	\$7,573	(\$4,396)	\$7,573	\$7,572	(\$4,394)	\$7,572	\$7,571	(\$4,398)	\$7,571	\$7,570
Investing & Financing												
Assets Purchased or Sold												
Net Cash from Investing												
Investments Received												

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Dividends &
Distributions

Change in
Short-Term
Debt

Change in
Long-Term
Debt

Net Cash from Financing												
Cash at Beginning of Period	\$0	\$7,573	\$15,144	\$22,717	\$18,321	\$25,893	\$33,465	\$29,071	\$36,642	\$44,214	\$39,816	\$47,387
Net Change in Cash	\$7,573	\$7,572	\$7,573	(\$4,396)	\$7,573	\$7,572	(\$4,394)	\$7,572	\$7,571	(\$4,398)	\$7,571	\$7,570
Cash at End of Period	\$7,573	\$15,144	\$22,717	\$18,321	\$25,893	\$33,465	\$29,071	\$36,642	\$44,214	\$39,816	\$47,387	\$54,958

2025	Jan '25	Feb '25	Mar '25	Apr '25	May '25	June '25	July '25	Aug '25	Sept '25	Oct '25	Nov '25	Dec '25
Net Cash Flow from Operations												
Net Profit	\$92,463	\$92,462	\$92,462	\$92,463	\$92,462	\$92,462	\$92,462	\$92,461	\$92,462	\$92,462	\$92,461	\$92,462
Depreciation & Amortization												
Change in Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Inventory												
Change in Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Income Tax Payable	\$23,115	\$23,116	\$20,429	(\$46,232)	\$23,116	\$23,115	(\$46,231)	\$23,116	\$23,115	(\$46,231)	\$23,116	\$23,115
Change in Sales Tax Payable	\$21,655	\$30,935	\$30,935	(\$61,870)	\$30,935	\$30,935	(\$61,870)	\$30,935	\$30,935	(\$61,870)	\$30,935	\$30,936
Change in Prepaid Revenue												
Net Cash Flow from Operations	\$137,233	\$146,513	\$143,826	(\$15,639)	\$146,513	\$146,512	(\$15,639)	\$146,512	\$146,512	(\$15,639)	\$146,512	\$146,513
Investing & Financing												
Assets Purchased or Sold												
Net Cash from Investing												
Investments Received												

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Dividends &
Distributions

Change in
Short-Term
Debt

Change in
Long-Term
Debt

Net Cash from Financing												
Cash at Beginning of Period	\$54,958	\$192,191	\$338,704	\$482,530	\$466,891	\$613,404	\$759,915	\$744,276	\$890,787	\$1,037,299	\$1,021,660	\$1,168,171
Net Change in Cash	\$137,233	\$146,513	\$143,826	(\$15,639)	\$146,513	\$146,512	(\$15,639)	\$146,512	\$146,512	(\$15,639)	\$146,512	\$146,513
Cash at End of Period	\$192,191	\$338,704	\$482,530	\$466,891	\$613,404	\$759,915	\$744,276	\$890,787	\$1,037,299	\$1,021,660	\$1,168,171	\$1,314,684

	2024	2025	2026
Net Cash Flow from Operations			
Net Profit	\$42,991	\$1,109,541	\$856,890
Depreciation & Amortization			
Change in Accounts Receivable	\$0	\$0	\$0
Change in Inventory			
Change in Accounts Payable	\$0	\$0	\$0
Change in Income Tax Payable	\$2,687	\$66,659	(\$15,791)
Change in Sales Tax Payable	\$9,280	\$83,526	\$92,804
Change in Prepaid Revenue			
Net Cash Flow from Operations	\$54,958	\$1,259,726	\$933,903
Investing & Financing			
Assets Purchased or Sold			
Net Cash from Investing			
Investments Received			
Dividends & Distributions			
Change in Short-Term Debt			
Change in Long-Term Debt			
Net Cash from Financing			
Cash at Beginning of Period	\$0	\$54,958	\$1,314,684
Net Change in Cash	\$54,958	\$1,259,726	\$933,903
Cash at End of Period	\$54,958	\$1,314,684	\$2,248,587

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